Adjunct Faculty Guide

This Guide is designed to provide a basic guide for new Adjunct Faculty and to help answer many of the questions that may arise related to your teaching responsibilities at Colorado State University–Pueblo. While this publication references a number of University policies and procedures, this Guide is not an official policy manual or personnel handbook; please refer to official publications of the University for such information. Also, because information published in a printed form becomes outdated over time, this Guide notes online and web resources for each section, where available, so that you may refer to the latest information available at any time.

Part I: The University

History

Colorado State University-Pueblo has served the changing needs of the citizens of Colorado for nearly 70 years.

In 1933, the institution was incorporated as Southern Colorado Junior College. Classes took place on the top floor of the Pueblo County Courthouse. The “Class of 35” graduated 17 students. In 1936, the first building on the Orman Avenue campus site was donated by the Colorado Fuel and Iron Corporation. One year later, local citizens decided to support the institution with county taxes; they organized the Pueblo County Junior College District, and the institution was renamed Pueblo Junior College. In 1951, PJC became the first accredited junior college in Colorado.

A decade later, Colorado's General Assembly enacted legislation, effective in 1963, changing PJC to a four-year institution -- Southern Colorado State College -- to be governed by the Board of Trustees of State Colleges. SCSC received accreditation in 1966.

By then, four buildings had been erected on the new campus north of Pueblo’s Belmont residential district. On July 1, 1975, the state legislature granted the institution university status. Three years later, the State Board of Agriculture assumed governance of the university. In 1986, the University of Southern Colorado, Colorado State University and Fort Lewis College joined to form the Colorado State University System. In July 2003, the University became Colorado State University–Pueblo.

Mission

The legislative mission of CSU-Pueblo is the following:

There is hereby established a University at Pueblo, to be known as Colorado State University–Pueblo, which shall be a regional, comprehensive university, with moderately selective admissions standards.
The University shall offer a broad array of baccalaureate programs with a strong professional focus and a firm grounding in the liberal arts and sciences. The University shall also offer selected Masters level graduate programs.


In April 2005, the Board of Governors of the Colorado State University System adopted a complimentary, focused mission statement for the University that stresses its distinctiveness and central commitments:

*Colorado State University-Pueblo is committed to excellence, setting the standard for regional comprehensive universities in teaching, research and service by providing leadership and access for its region while maintaining its commitment to diversity.*

Both of these statements guide the university in all that it does.

**Goals and Priorities**

In fulfilling its basic mission, the university regularly identifies and monitors its progress in meeting long-range and short-term goals. Students, faculty, staff, and administrators actively work together to achieve such important goals and to establish priorities for the institution’s future. Copies of the most recent strategic plan are available in the Office of Finance and Administration at [www.csupueblo.edu/StrategicPlan](http://www.csupueblo.edu/StrategicPlan)

**Governance**

As part of the Colorado State University System, CSU-Pueblo is governed by the Board of Governors, which also governs Colorado State University in Fort Collins and CSU-Global. The Colorado Commission on Higher Education, the central policy and coordinating board for all public institutions, establishes policy on legislative, academic and fiscal matters.

**Accreditation**

Colorado State University-Pueblo is accredited by the Higher Learning Commission, 230 S. LaSalle St., Suite 7-500, Chicago, IL, 60604, Phone 800-621-7440. [www.hlcommission.org](http://www.hlcommission.org)

Individual programs approved by specialized accreditation agencies include: chemistry, the American Chemical Society; civil engineering technology, the Technology Accreditation Commission of the Accreditation Board for Engineering and Technology (ABET); engineering (mechatronics), and industrial engineering, the Engineering Accreditation Commission of ABET; education, the Colorado State Board of Education and the Teacher Education Accreditation; music, the National Association of the Schools of Music; nursing, the Accreditation Commission for Education in Nursing (ACEN); and the BSW social work degree by the Council on Social Work Education. The Hasan School of Business is accredited by the AACSB, International—Association to Advance Collegiate Schools of Business.
Affirmative Action/Equal Opportunity Commitment

Colorado State University-Pueblo is committed to providing an environment free from all forms of discrimination, including sexual harassment, against any person based upon race, color, ethnic background, religion, gender, national origin, age, sexual orientation, disability, or status as a veteran.

The university also engages in affirmative action to ensure that protected class applicants are employed and that all employees are treated fairly during employment without regard to the aforementioned protected groups, in accordance with the laws of the United States and the State of Colorado. Such action includes, but is not limited to, affirmative efforts with respect to employment, promotion, transfer, recruitment, advertising, layoff, retirement, or termination; rate of pay or other forms of compensation and selection for faculty development activities. The university posts in conspicuous places notices setting forth the provision of nondiscrimination policy, affirmative action plans and programs, and equal opportunity commitments.

The university prohibits discrimination based on the criteria above in admission or access to, treatment of, or employment in its educational programs or activities. The Americans with Disabilities Act (ADA) prohibits any form of discrimination based on disability in admission to, access to, and the operations of programs, services or activities at Colorado State University-Pueblo. Inquiries concerning Titles IV, VI, and VII of the 1964 Civil Rights Act Section 504, ADA, and Title IX of the Education Amendments of 1972 may be referred to Affirmative Action Director, Colorado State University-Pueblo, 2200 Bonforte Boulevard, Pueblo, Colorado, 81001-4901, Phone (719) 549-2110, or the Office of Civil Rights (OCR) Department of Education, Cesar E. Chavez Memorial Building, 1244 Speer Blvd., Suite 310, Denver, CO 80204-3582. Any questions, complaints and requests for additional information of ADA may be directed to the ADA Coordinator at (719) 549-2663.

The Campus

CSU-Pueblo’s campus, spanning more than 275 acres, crowns the north end of Pueblo, a historically and culturally rich city of over 100,000 located near the Greenhorn Mountains in the colorful Pikes Peak region of southern Colorado.

Fourteen of the 33 buildings on campus, as well as fountains and pathways, follow the grand and unusual architecture of the University Library complex, which received a national award for design in 1966 from the American Institute of Architects and the U.S. Office of Education.

Approximately 320 sunny days a year attract outdoor enthusiasts to a full slate of summer and winter recreational activities, encompassing water sports at Lake Pueblo, biking along Pueblo’s unique river trails, white water rafting, golf, tennis and skiing in the mountains to the west.

Enrollment includes over 4,000 students from throughout southeastern Colorado, the state, the nation, and numerous foreign countries; representing a diversity of age groups and backgrounds, both rural and urban.
General Contact Information: Colorado State University – Pueblo
2200 Bonforte Blvd., Pueblo, CO 81001
(719) 549-2100 (University Switchboard)
www.csupueblo.edu

Campus Maps and Parking
Campus Maps are available at the University Security office (Room 118) in the Administration Building, first floor, or online at this website:
http://www.csupueblo.edu/maps.

Parking permits are required and are available to adjuncts (at one-half the normal rate) at the Campus Security Office in Administration Building, Room 118. http://auxiliaryservices.csupueblo.edu/parking/Pages/default.aspx

Campus Security
The Campus Security office is located in the Administration Building Room 118. Security on the campus is provided by the Pueblo County Sheriff’s Department. http://www.csupueblo.edu/CampusSafety/Pages/Default.aspx

List of University Officials
A list of University officials is available on the Colorado Commission for Higher Education (CCHE) website at http://highered.colorado.gov/cche/mission.html
Campus directories are available in the Faculty, Staff, Student Telephone Directory and online at www.csupueblo.edu/directory/.

- President
  - Lesley Di Mare
- Provost and Executive VP for Academic Affairs
  - Rick Kreminski
- VP for Finance and Administration
  - Karl Spiecker
- VP for Enrollment management and Student Affairs
  - Chrissy Holliday
- Dean, College of Education, Engineering and Professional Studies
  - Sylvester Kalevela
- Associate Dean, College of Education, Engineering and Professional Studies
  - Jeff Piquette
- Dean, College of Humanities and Social Sciences
  - William Folkestad
- Dean, College of Science and Math
  - Dave Lehmpuhl
- Dean, Hasan School of Business
  - Bruce Raymond
- Dean, Student Affairs
  - Marie Humphrey
- Dean, Library
  - Rhonda Gonzales
- Director, Extended Studies
  - Patty Milner

University Calendar
The university calendar is included inside the cover of the University Catalog. This information is also available online at the website (click on semester):
http://www.csupueblo.edu/Records/AcademicCalendar/Pages/AcademicCalendar2016-2017.aspx
CSU-Pueblo Bookstore

The CSU-Pueblo Bookstore, which occupies 20,000 square feet in the Occhiato Center, serves CSU-Pueblo faculty, staff, and students. Texts for classes, general-interest books, classroom supplies, sundries, calculators, greeting cards, and CSU-Pueblo clothing and gifts are among the many items sold in the bookstore. The CSU-Pueblo Quick Copy Center is located in the bookstore.

Extended Studies

http://extendedstudies.csupueblo.edu/Pages/default.aspx

The university makes available a broad array of credit and non-credit courses, seminars and workshops through the Division of Extended Studies. Some programs are offered on campus and others at off-campus sites more convenient to persons living outside of Pueblo.

Off-campus instruction sites include Colorado Springs Tower, Peterson Air Force Base, the Air Force Academy, community college campuses throughout central and southeastern Colorado, and on-site at some local businesses.

Both degree and non-degree seeking students may participate in Extended Studies programs. (Only degree-seeking students are eligible for financial aid.) Persons desiring classification as degree-seeking students must apply for admission to the university. Credit courses taken through the CSU-Pueblo Continuing Extended Studies program have the same credit value as those conducted on campus and may be used in meeting the institutional residency requirement.

In-house training programs are available to meet the ever-changing needs of business and industry. The programs can be designed to meet the specific needs of an organization and may be presented at the company site or, if requested, at the university. Similar services are available to school districts.

Keys and Building Hours

Keys are arranged through academic departmental offices. Regular building hours are 7:30 a.m. to 10:00 p.m., Monday through Friday. Access to the buildings at other times should be coordinated through your departmental office.

Given the significant amount of specialized and valuable equipment, chemicals, and information in our university buildings and classrooms, it is vitally important that you remain vigilant about security issues at all times on campus. Please be sure to report any security concerns to the Office of Campus Security at extension 2373.

Key Loss Policy

Individuals issued keys will be required to use them properly to lock and unlock facilities for which they have been authorized access. They will be required to carry their keys with them for use while on campus. Building occupants who do not have keys with them, or have not been issued keys, must work out a plan with their Building Proctors or Administrators for access to the facility during business and non-business hours.
The University Library provides information services to students, faculty, staff, and other patrons throughout the city and region. Library faculty and staff assist patrons in learning how to find and utilize books, periodicals, internet sources, audio-visual materials, and government documents through instruction for individuals, small groups or informal classes. Staff also prepare subject bibliographies for classes and arrange inter-library loans. Approximately 200,000 volumes are available, as well as more than 1,500 periodical titles. The University Library is a designated selective depository for U.S. Government documents. Special collections include the papers of Vincent Massari, former state senator; the Alva Adams family papers; Tobie Hopkins Black Literature; the Ralph Taylor Southwest collection, and the Edward O’Brien Western collection.

Mail

The campus mailing address is 2200 Bonforte Blvd., Pueblo, CO 81001-4901. Mail is received and distributed on campus on a daily basis, Monday through Friday. The Mail Room is located in the Physical Plant building, Room 127. Stamps and special mailing services for work-related packages or registered letters are also available in the Mail Room.

Technical Services

Information Technology Services: Support for desktop computers, telephone services, software applications, instructional technology, technical consultations, classroom technology, and other computer-related services is available by calling the HelpDesk at 549-2002, or by going to the Library and Resource Center (LARC), Room 130. Policies for use of university electronic resources are available online at www.csupueblo.edu/its/.

Physical Plant: Issues with campus facilities such as heating/cooling, maintenance, or custodial services should be coordinated through your department office and reported to the Physical Plant at 549-2211. (www.csupueblo.edu/facilities/)

E-Mail: All faculty are provided CSU-Pueblo e-mail accounts for university-related work upon request by the appropriate academic department. Help with e-mail is available through the HelpDesk at 549-2002 and www.csupueblo.edu/its/.

Web Site: The university’s web site is www.csupueblo.edu. Space is provided on the university’s web for faculty and student home pages. Contact the HelpDesk at 549-2002 or www.csupueblo.edu/its/ for more information.

Student Services

A list of services for students is available on the T-WOLF Student Portal at www.csupueblo.edu/twolf/.
Part II: Your Classes

While this section certainly can’t give you all of the information that you will need to be successful as a CSU-Pueblo instructor, you will find some good hints here.

Suggestions for Getting a Good Start With a New Class

Donald Greive’s (2002) A Handbook for Adjunct & Part-Time Faculty & Teachers of Adults is a recommended resource for adjunct faculty. Greive offers a number of suggestions for starting a new class (p. 16):
- **Plan an activity** that allows students to get involved immediately. It may be a simple information-gathering exercise.
- **Initiate casual conversation** with and among the students prior to presenting the specifics of the course.
- **Share anecdotes.** Students are interested in your background and some of your course-related experiences.
- **Introduce the following items** to your students: the name and number of the course, the objectives of the course, the text(s), syllabus, the dates of all exams, and your grading system. Finally, take a roll call to establish that everyone there intends to be in your class.
- **Make certain you are early** for the start of the first class. If possible, greet your students as they come in the door.
- **Identify course standards**, including time required for outside work.
- **Use an icebreaker.** If possible, make it a question that is related to your course but without a specific answer.
- **Conduct a class with real course content.** It is important that students immediately understand that coming to class is a work situation with specific goals and purposes.
- Some successful instructors begin their first class by *asking students to write a short paragraph* about themselves and their concerns. Often students are willing to discuss their anxieties. This will help in understanding the class.

Standard Class Hours


All class hours and schedules are posted in course offerings, available in Admissions and Records, Administration Building Room 202, and online at the web site listed above. (See Emergency Closure Policy in the Appendix concerning campus closures.) Do not change the meeting time of your class.

Textbooks

See your department chair or administrative assistant for instructions for getting instructor’s copy of text and specific textbook ordering procedures.

The CSU-Pueblo Bookstore is on the main floor of the Occhiato Center. The Bookstore uses the Missouri Book Services (MBS) Inventory System that allows pre-printing of textbook requisitions with a history from previous terms. For example, the Spring 2016 textbook requisitions were sent out on October 1, 2015 with the book order history from the previous Spring pre-printed on the form. If no books were ordered for the previous Spring no form will print. Blank forms are sent to instructors for classes with no
textbook order history. Forms from spring instructors were due back to the bookstore by mid-October. The academic department administrative assistant distributes textbook order histories to the faculty for their ordering decisions. The Bookstore requires a signature from the instructor as well as the department chair to confirm orders.

Textbook requisitions for the fall semester are distributed to departments in March and due back into the bookstore the first week in April. While these dates seem very early, it allows just enough time to get all the orders entered into the MBS system, determine if any books have gone to new edition, communicate any changes to the faculty, and get a booklist printed for student buyback during finals week. If the Bookstore knows that the textbook is being used for the next term and more copies are needed, the books will be purchased from students during buyback for half of the new price. If the bookstore needs additional copies after student buyback, used copies are ordered from textbook wholesalers if available. Used textbooks are the best value for our students. Every effort is made to supply used books before placing orders for new ones with publishers.

Timelines

Fall textbook orders: Forms sent to instructors in March
Due to Bookstore first week of April

Spring textbook orders: Forms sent first week of October
Due to Bookstore third week of October

If it is impossible for you to meet these deadlines, the Bookstore will still make every effort to have your books ready at or near the beginning of the semester.

Classroom Equipment

Standard classroom equipment includes white boards, an Internet port, and standard classroom furniture (desks or tables). Many rooms are equipped with a computer workstation and projector/screen. Other equipment is available by request in advance by calling the HelpDesk at 2002. Check with your department chair for information on any other necessary equipment. A number of classrooms across the campus are equipped with fixed multimedia equipment ranging from ceiling-mounted television screens to computer-controlled SmartBoards. These classrooms are reserved for courses that make active and frequent use of instructional media. If you would like to incorporate this pedagogy in your class on a regular basis, please discuss the availability of an appropriate classroom with your chairperson. If you use multimedia on an infrequent basis, you should contact your chairperson to arrange scheduling of appropriate facilities for those class meetings.

Class Rosters

Following the period for open registration each semester, faculty members may access class lists in PAWS. Faculty should make certain that only students who have registered for their classes be permitted to attend. If a student wishes to add your course once a class is full, consult your department chairperson regarding the decision and the process for Late Add.
Class Record and Grade Report

A computer-generated Class Record and Grade Report is available for printing or download for every course and section each semester in PAWS. Instructors may also contact the department administrative assistance for help accessing these lists. The form contains the following information:

<table>
<thead>
<tr>
<th>Class Record and Grade Report</th>
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<table>
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<tr>
<th>College Name</th>
<th>Semester/Year</th>
<th>Name</th>
</tr>
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</table>

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<thead>
<tr>
<th>Instructor</th>
<th>Class Meets</th>
<th>Course</th>
<th>Section</th>
<th>Credits</th>
<th>Call Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Last name, First name</td>
<td>Day(s)</td>
<td>Time</td>
<td>Name</td>
<td>Number</td>
<td>3.0</td>
</tr>
</tbody>
</table>

Grades: A excellent  B above average  C average  D below average  F failing  IN incomplete  NC no credit  W withdrew (provide last attended date)

<table>
<thead>
<tr>
<th>Student Name</th>
<th>Idno</th>
<th>Level</th>
<th>Major</th>
<th>Final Grade</th>
<th>Alt Grade</th>
<th>Withdrawal Date</th>
<th>Last attended</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Last name, First name</td>
<td>Student ID #</td>
<td>Freshman</td>
<td>Social Wk</td>
<td>_____</td>
<td>_____</td>
<td>______________________</td>
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Drop/Add Period and Policies

The Drop/Add period is published in the yearly Semester Notes. [http://www.csupueblo.edu/Records/SemesterNotes/Pages/default.aspx](http://www.csupueblo.edu/Records/SemesterNotes/Pages/default.aspx)

Adding Courses: Courses may be added to a student’s schedule during the drop/add period, as specified in the class schedules. Late course additions must be processed through the Registrar’s Office. [http://www.csupueblo.edu/Records/Forms/Documents/LateAddForm.pdf](http://www.csupueblo.edu/Records/Forms/Documents/LateAddForm.pdf)

Addition of Extended Studies courses: A student may enroll in independent study and continuing education courses only if the addition of such courses will not cause his or her program to exceed the maximum load allowable.

Dropping Courses: Courses may be dropped from a student’s schedule through the drop/add period as specified in the semester course bulletin without a record of the dropped course appearing on the student’s permanent record. Students may drop courses directly in PAWS, or by requesting assistance from the Registrar’s office. Short or mini-courses may be dropped in the same manner before 15 percent of the course duration has passed.

Withdrawing from Courses: Following the end of the drop/add period, students may withdraw from classes according to the following policies: When a student withdraws from a course before 60 percent of the course duration has passed, a grade of W will be assigned. After 60 percent of the course duration has passed, a student may not withdraw. A grade of W does not affect the student’s grade-point average but does count toward financial aid as hours attempted.
Over Enrollment Requests: If your class has reached its maximum enrollment, you may be approached by students requesting “over enrollment” authorization. See your department chair or administrative assistant to process an over enrollment authorization when appropriate. Authorization may be granted in AIS or by signing a Course Addition form. You will need the student’s Personal Identification Number (PID) and the 4-digit call number of your class (in the course offerings).

Confidentiality/Federal Education Rights and Privacy Act

The Colorado State University-Pueblo’s practice in regard to student record keeping and access is based on the provisions of the Privacy Rights of Parents and Students, Section 438 of the General Education Provisions Act, as amended (P.L. 93-380), also known as the Family Educational Rights and Privacy Act of 1975 (FERPA), or the Buckley Amendment. For specific details, contact the Registrar, Administration Building, Room 201. As a general rule, you should not release any information about your students except to university officials. When in doubt, refer inquiries to your department chairperson.

Attendance Policies

Instructors are responsible for setting student attendance policies for their class. The attendance policy must be included on the class syllabus. Adjunct faculty are encouraged to consult with the department chairperson for guidance in setting policies that are consistent with departmental norms. A faculty member may withdraw a student for non-attendance if the student has missed five consecutive class meetings. To do so, the faculty member should fill out a withdrawal card, have it approved by the department chair, and send it to the Office of the Registrar. It is better, however, to track student absences and attempt to contact students who are in danger of being dropped. Sometimes this extra step will convince a student to stay in school and succeed.

University-Sanctioned Events: Class absence due to university-sanctioned participation does not in any way excuse students from completing class preparations, assignments, examinations, or projects. Such university-sanctioned activities may include, but are not limited to: intercollegiate competition, participation on the forensics team, and field trips.

Student Athletes: Student athletes’ grades may not be affected negatively solely due to absence from class because of participation in university-sanctioned athletic events.

Academic Policies

Academic Conduct: Any use of unauthorized assistance in preparing materials that students submit as original work is considered cheating and may constitute grounds for dismissal. Instructors should use practical means of preventing and detecting cheating, but the responsibility for maintaining academic integrity and avoiding dishonest scholarships rests with the student. Any student judged to have engaged in cheating may receive a reduced grade for the work in question, a failing grade in the course, or any other lesser penalty which the instructor finds appropriate. Adjunct faculty are encouraged to consult with the department chairperson in suspected cases of cheating. Academic dishonesty violates the Student Code of Conduct and subjects students to the university disciplinary procedure.
Classroom Behavior: The classroom instructor is responsible for setting standards for all classroom conduct, behavior, and discipline. Only enrolled students, administrative personnel, and persons authorized by the instructor are permitted in classrooms and other instructional areas during scheduled periods. University policy and Colorado state law prohibit all forms of disruptive or obstructive behavior in academic areas during scheduled periods or any action that would disrupt scheduled academic activity. Use of classrooms and other areas of academic buildings during non-scheduled periods is permitted only in accordance with university practices, so you are encouraged to consult your departmental chairperson in advance of such planned activities. Anyone in unauthorized attendance or causing a disturbance during scheduled academic activity may be asked to leave. If a person refuses such a request, he or she may be removed by the University Police and is liable to legal prosecution. In case of an emergency or threatening behavior, call extension 2373, the campus security office.

Meeting Classes

Instructors must meet their classes unless the department chair has approved a substitute, class cancellation, reschedule, or replacement by a substitute activity. This obligation extends from the first day of classes through the end of final examination week.

Instructors must meet their classes punctually. If for some valid reason you are unable to meet a class, you must notify the chairperson. Arrangements shall be made to offer alternate instruction as approved by the department chairperson.

Office Hours

Instructors must establish, post, and make students aware of regularly scheduled office hours. The office hours’ schedule, with any exceptions to the stated requirements, shall be approved by the department chair. Consult your department chairperson for guidelines for number of office hours per class hour required. (Full-time faculty members must establish, post, and make students aware of at least five regularly scheduled office hours so distributed throughout each week of the semester as to be of maximum convenience to the students. Part-time faculty are expected to provide 1.5 hours per week for each 3 credit class up to the full-time 5 hour requirement.)

Syllabi

Prior to the end of the second week of classes, you should submit to the department chairperson a syllabus or outline for each course being taught. Faculty should distribute a syllabus to students at the first class meeting. Every syllabus should include instructor name, contact information, and office hours; course name and number; student learning outcomes, a listing of course meeting dates and planned activity/assignments for each date; course grading plan with tests and other assignments listed and value toward the final grade of each element; and a current ADA statement (listed below).

General education courses must also include the appropriate Gen Ed Student Learning Outcomes in the syllabus.
Guaranteed Transfer (GT Pathways) courses which transfer statewide for general education must include the GT content and core competency information.

http://highered.colorado.gov/Academics/Transfers/gtPathways/Curriculum/Courses.aspx

ADA Statement: This University abides by the Americans with Disabilities Act and Section 504 of the Rehabilitation Act of 1973, which stipulate that no student shall be denied the benefits of an education “solely by reason of a handicap.” If you have a documented disability that may impact your work in this class and for which you may require accommodations, please see the instructor as soon as possible to arrange accommodations. In order to receive accommodations, you must be registered with and provide documentation of your disability to the Disability Services Office, which is located in the Library and Resource Center (LARC), Room 169.

Early Alert System

The Early Alert System (EAS) helps identify students that may be in academic trouble. By the third week of the semester, instructors are asked to identify any students that are having problems with attendance, assignments, or tests and quizzes. To help instructors with this process, EAS reporting is available in PAWS. The Center for Academic Enrichment sends reminders for faculty to assist students in this way. First year and faculty advisors then contact students to help identify study strategies, note-taking skills, time management, and other skills essential to academic success. Student Support Services (SSS or TRIO) is available to qualified students and facilitates a separate paper-based faculty feedback system. For your information, please feel free to contact Brenda Trujillo-Aranda, Director of Student Support Services, at extension 2111.

Administrative Assistant Help

Administrative assistant help is available on a limited basis in most academic departments. Check with your chairperson for specific information regarding available services in your department.

E-mail

All instructors complete a CRA to gain access to a university electronic mail address. Your department should notify the HelpDesk at extension 2002 to establish an email account for you. If an email account has not been established for you, please contact your department chair.
BlackBoard Courseware

The University offers BlackBoard, an online course management system, for use by all instructors. Each semester, every scheduled course is automatically set up with a BlackBoard presence, and all registered students are automatically added to the BlackBoard course. To use BlackBoard, the instructor must login and “turn it on” for the students to be able to access it. Regular BlackBoard Courseware instruction and help is available to instructors through the Instructional Technology Center, Library Resource Center (LARC), room 219, extension 2024.

Papers and Exams

Papers and Exams: The purposes of assigning papers and exams are to insure that students have learned the required materials and to aid them in better mastering the skills they need to progress through their education and later careers. For these reasons, it is extremely important that papers and exams be graded, with feedback comments, and promptly returned to the students. Papers or exams returned on the last day of class or at the final examination give students little opportunity to learn from your corrections and other comments, and even less opportunity to put that learning into immediate action. No single guideline for the prompt return of papers and exams will fit all courses, but it is reasonable to expect that they will be marked, graded, and returned to the students within a week of the day they are submitted.

A schedule of exams and paper due dates should be included on the syllabus given to students on the first day of class, and instructors should make every effort to maintain that schedule. If for reasons beyond your control you must change the date when an exam is given or a paper is due, be sure that the students have sufficient notice and that they understand the reason for the schedule change.

Course Grades

Grading System: The grading system at CSU-Pueblo makes use of the A-F scale (see the CSU-Pueblo catalog for details); fractional grading may be used at the discretion of instructors. Instead of simple A, B, C, D, and F grades, instructors have the option of recording A-, B+, B-, C+, C, D+, D-, and F, along with IN, and, in designated courses, S or U. The usual administrative grades continue (W, WN, IP, NC). The plus and minus grades have fractional values as show below. Instructors should include in their syllabi a statement indicating whether or not they will be using fractionated grades. Please refer to catalog.

Awarding of Grades: Course grades are earned by students and awarded by faculty. Grade changes can only be made by the instructor with the approval of the department chairperson and the dean of the school and only in cases of documentable error. Instructors should not submit requests to change grades in order to help students improve their GPA, scholarship eligibility, etc.

The quality of a student’s work is appraised according to the letter grades and grade point averages. The grading system of CSU-Pueblo includes the following grades: A, A-, B+, B, B-, C+, C, D+, D, D-, F, S, U, IN, W, WN, NC, IP. Faculty use of +/- grading is optional. Course instructors should indicate on the course syllabus and/or policy...
The grading system used in the course is as follows:

<table>
<thead>
<tr>
<th>Grade</th>
<th>Grade Points per Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>A (Excellent)</td>
<td>4.00</td>
</tr>
<tr>
<td>A-</td>
<td>3.67</td>
</tr>
<tr>
<td>B+</td>
<td>3.33</td>
</tr>
<tr>
<td>B (Good)</td>
<td>3.00</td>
</tr>
<tr>
<td>B-</td>
<td>2.67</td>
</tr>
<tr>
<td>C+</td>
<td>2.33</td>
</tr>
<tr>
<td>C (Satisfactory)</td>
<td>2.00</td>
</tr>
<tr>
<td>D+</td>
<td>1.33</td>
</tr>
<tr>
<td>D (Poor)</td>
<td>1.00</td>
</tr>
<tr>
<td>D-</td>
<td>0.67</td>
</tr>
<tr>
<td>F (Failure)</td>
<td>0.00</td>
</tr>
<tr>
<td>S (Satisfactory)</td>
<td>*</td>
</tr>
<tr>
<td>U (Unsatisfactory)</td>
<td>**</td>
</tr>
<tr>
<td>IN (Incomplete)</td>
<td>**</td>
</tr>
<tr>
<td>W (Withdrawal)</td>
<td>**</td>
</tr>
<tr>
<td>WN (Administrative Withdrawal or Nonpayment)</td>
<td>**</td>
</tr>
<tr>
<td>NC (No Credit—Audit)</td>
<td>**</td>
</tr>
<tr>
<td>IP (In Progress)</td>
<td>**</td>
</tr>
</tbody>
</table>

* Credits not used to compute the grade-point average but counted toward graduation.

** Credits not used to compute grade-point average and not counted toward graduation.

Although grades of C-, D+, D, and D– are passing, they do not constitute satisfactory grades. Many departments do not permit these grades to count toward fulfillment of their requirements, even though the hours can be counted toward graduation requirements. Such grades from other institutions are not accepted in transfer except as specified under Transfer of Credit in the Admission Section of this catalog.

D Below average achievement, credit given, 1 grade point per semester hour.
(Although a D is passing, it does not constitute a satisfactory grade. Many departments do not permit D grades to count toward fulfillment of their requirements, even though the hours can be counted toward graduation requirements. D grades from other institutions are not accepted in transfer except as specified under Transfer of Credit admission section.)

F Counted as a course attempted; does not constitute a passing grade nor does it satisfy major or institutional requirements.

S Available only in certain approved courses.

U Available only in certain approved courses.

W This grade is given under two conditions: 1) when a student withdraws from a course prior to the end of the regular withdrawal period; 2) when a student withdraws totally from the university after the end of the regular withdrawal period.
IN Temporarily reported as a grade when a student is granted an extension of time to complete course work because course work could not be completed for reasons beyond the student’s control. An incomplete course must be satisfactorily completed within one calendar year from the date the IN was given. An incomplete not removed within one calendar year shall revert to the pre-assigned alternate grade (normally an “F”) and be included in the computation of the student’s grade point average. Re-enrollment is not recommended.

IP A grade of IP may be given at the close of the term in certain approved courses. Students receiving an IP must register in the same course the next term, pay tuition and must complete the work during that term. Courses for which IP grades are accrued are identified in the Course Description section of this catalog.

Grade Changes/Academic Appeals: Students have the right to appeal any academic decision, including the assignment of grades, as detailed in the Catalog. Final grades entered on transcripts are unalterable unless a grade-change form is completed and signed by the instructor, the department chair, and the dean. A grade-change request should be extremely rare, resulting from an instructor’s error in calculating the original grade or a similar occurrence. It is not appropriate to change a grade because the student submitted additional work. Letter grades of A, B, C, D, or F may be changed by instructors to letter grades of A, B, C, D, or F before the end of the following term (summer excluded) only with the approval of department chairperson and the college dean. Academic appeals should be made first to the classroom instructor, next to the department chair, then to the dean of the college involved. If a satisfactory resolution cannot be reached, a final appeal may be made to the Academic Appeals Board via the Provost’s Office. Grades of S, U, W, and NC may not be changed. Students are responsible for initiating requests for grade changes.

Incompletes: Incompletes are given only when a student cannot complete the work of the course for reasons out of his or her control occurring after the withdrawal date. Students should not be permitted to “take an incomplete” because they are dissatisfied with the grade they will otherwise receive. Instructors who submit a grade of “IN” at the end of the term should indicate an alternate grade that the student will receive if he/she does not complete the outstanding work. A statement detailing the remaining work to be completed for the grade and signed by the student and faculty member is highly recommended to be filed with the department chair. If the incomplete is not removed within one calendar year, the alternate grade will be recorded and computed into the student’s GPA. If no alternative grade is on record the “IN” will convert to an “F.”

Extra Credit: Extra credit work should not be permitted unless all students enrolled in the course are allowed the same opportunity. Under no circumstances should extra credit work be permitted to allow a student to receive a better grade after course grades have been submitted.

Final Exam Policy

Final examinations are not to be scheduled at times other than those published in the semester course bulletin. In some courses, a final examination may not be appropriate
to the material; however, classes must meet through the period scheduled for the final examination.

**Course Evaluations**

Students in every course are asked to complete electronic course evaluations in the 14th week of class. This is accessible to students from the T-Wolf portal and in PAWS.

**Student Conduct**

The Dean of Student Affairs, or their designee, is responsible for promoting observance of the student code of conduct, enforcing the standards, and administering sanctions for violations of the code. If it is determined that a student has violated a university regulation, a sanction may be imposed. Sanctions range from warning to expulsion from the university. Decisions made by the Dean of Student Life, or his/her designee, may be appealed to the Campus Appeals Board, the highest hearing and appeal board for non-academic matters at the university.

Students participating in the university’s intercollegiate athletic programs are also subject to the Athletic Department’s Code of Conduct.

Details of any hearing processes, including the provost’s authority to intervene, are contained in the Student Code of Conduct Handbook, which contains a detailed explanation and description of institutional disciplinary philosophy, rules, and regulations. Decisions involving academic infractions, appeals, etc., must follow the procedures established by the academic division of the university.

**Emergencies**

Faculty should be aware of the various types of emergencies and disasters which can happen and the procedures for dealing with them. Of the possible kinds of emergencies, fire, medical emergencies, hazardous materials incidents, and bomb threats are the most likely. The appropriate responses to such emergencies are given below. The campus emergency and disaster plan is available through your department chair or dean. For further details on these and other types of disasters, please refer to the website: [http://www.csupueblo.edu/EHS/Pages/default.aspx](http://www.csupueblo.edu/EHS/Pages/default.aspx) and [http://www.csupueblo.edu/CampusSafety/EmergencyFlipChart/Pages/default.aspx](http://www.csupueblo.edu/CampusSafety/EmergencyFlipChart/Pages/default.aspx).

In particular, if the fire alarm sounds, please exit the building as quickly as possible, using the stairways. Please remain calm and assist the handicapped. Make certain that the students are aware that they must exit the building as well. Once out of the building, everyone should remain well clear until told by the appropriate authority that it is safe to return.

**Medical Emergencies:** In case of a medical emergency, remain calm and dial 8-911 from a campus phone, or 911 from any cell phone. Give the dispatcher your name, location of the incident/accident, telephone number, and the nature of the illness or injury. If possible, find out if the patient has a preference for a certain ambulance or hospital and give that information to the dispatcher as well. The dispatcher will then make certain that the appropriate personnel and equipment are sent to the scene. If medical emergency is work related, please contact Human Resources for proper
Hazardous Materials Incidents: The accidental spill of material considered hazardous must be handled only by qualified personnel. If such a spill occurs, dial extension 2373, and give the dispatcher the necessary information. The sheriff's office dispatcher will then send the appropriate personnel. They will seal off the area to prevent entry and, if possible, shut off any sources of ignition and the source of the spill. The spill must be contained so it does not enter drains or other uncontrolled areas. Occupied elevators cannot be used to transport hazardous materials except by a qualified expert who takes full responsibility. Exit the area until cleared by responders to assure no personal injuries occur.

Part III: Resources

Center for Academic Enrichment (http://www.csupueblo.edu/CAE/Pages/default.aspx)

Reporting to the Provost, Student Academic Services is made up of several programs including: the Writing Room, the Student Success Program (SSP), the Academic Advising Program, the Disability Resource Office (DRO), the Academic Improvement Program, New Student Orientation, the Early Alert System (EAS) and the National Testing Program. For information on programs, contact Sharon Hatton-Montoya, Director at 549-2225 or the program coordinator.

The Writing Room (LARC 251) helps students improve their writing skills. Writing assistance is available in LARC 251 or online at www.csupueblo.edu/owl. Chad Pickering is the Writing Room Coordinator; 549-2901.

The Academic Advising Program (LARC 151) provides advising for students who have not declared a major. The program also provides tools to help undecided students select a major and explore career options. Dr. Derek Lopez, Director, CAE, 549-2575.

Disabilities Resource Office: The mission of the Disability Resource & Support Center at Colorado State University-Pueblo is to ensure provision of reasonable academic accommodations and support, designed to enhance academic effectiveness and promote independence in students with documented disabilities. Please see: http://www.csupueblo.edu/Disability/Pages/default.aspx

The National Testing Program administers several national tests including: Millers Analogies Test (Mat), College-Level Examination (CLEP), Law School Admission Test (LSAT), ACT Residual, Scholastic Aptitude Test (SAT), American College Test (ACT), and the Foreign Service Written Exam (FSWE). Annie Williams, 549-2172

Career Center: Colorado State University-Pueblo’s Career Center is located on the main floor of the LARC in room 188. The Career Center offers employment services to current students and alumni. Professional staff assist students with professional employment, career planning, and career coaching. This includes: résumé and cover letter development, interviewing skills, how to search and apply for internships, and strategies on how to conduct a self-directed job search.

The Career Center receives and posts full and part-time employment opportunities. The Center has resource information on internships and current job postings for students to peruse. Other resource information such as salary surveys, job choices magazines, and
reference materials are also available. The Career Center also coordinates all on-campus recruiting by employers and coordinates the annual Career and Education Fairs.

For further information about services and programs offered by the Career Center, contact a staff member at (719) 549-2980 or visit the website at http://www.csupueblo.edu/careercenter/

Teaching Resources

Curriculum Resource Room: http://ceeps.csupueblo.edu/TEP/CurriculumCenter/Pages/default.aspx

Center for Teaching and Learning: http://www.csupueblo.edu/ctl/Pages/default.aspx

Instructional Technology Center: (www.csupueblo.edu/itc/)

The Instructional Technology Center (ITC) is located in LARC 219, and is a service to faculty who wish to integrate technology into their curriculum and teaching. http://www.csupueblo.edu/ITS/Pages/itc.aspx The ITC provides regularly scheduled classes and workshops for faculty, individual consultation and support for technology-related projects, equipment that can be borrowed for use in university teaching and learning projects, and other opportunities for development. Contact the ITC at 719-549-2024 for more information.
Due to extreme weather conditions, energy resource reductions, or situations impacting normal operating conditions, it may be necessary to curtail or shut down university operations. The Emergency Closure Policy (ECP) will be followed in all CSU-Pueblo emergency closure situations. The emergency closure procedures are as follows:

1. The emergency closure process will be initiated by the Pueblo County Sheriff’s Office substation on campus.

2. The Pueblo County Sheriff’s Office will contact appropriate internal and external departments and agencies for input regarding the decision-making process.

3. The Pueblo County Sheriff’s Office will provide by 5:45 a.m. to the Vice President for Finance and Administration a verbal report, including a general review of conditions, impending developments, and a recommendation for action. The Vice President for Finance and Administration will notify the President, who will make all closure decisions.

4. The Pueblo County Sheriff’s Office will notify by telephone persons designated as having individual building responsibilities for any official closure. If necessary, a police officer will be dispatched to individual buildings to insure proper and complete notification.

5. The Vice President for Finance and Administration will notify the Provost and the Executive Director of Development and Communications of any closures or shutdowns, including:
   a. Partial closedown or delay—staff to report but no classes to be held.
   b. Total closedown—no staff to report; no classes.

6. Unless instructed otherwise, all designated essential personnel (e.g., BRH, food service, Sheriff’s Office and physical plant, environmental health and safety, and auxiliary service units) will report to work. Attached is the list of essential personnel.

7. All other employees will be notified by their supervisors whether or not to report (i.e., vice presidents will notify deans and directors, who in turn will notify department heads, and/or office managers, who in turn will notify faculty, classified staff, and work study students in their respective areas). Those responsible for telephoning others will have available at all times an updated list of their contacts’ home telephone numbers.

8. Employees who have not received direct notification within a reasonable amount of time should contact their supervisors if unsure about whether to report.

9. The Executive Director of Development and Communications is responsible for notifying local and regional radio and television stations of campus closures through the Flashnet Media Service. Closure notification also will include the Pueblo Transportation Company and any non-law enforcement...
organizations that are appropriate.

10. In cases in which handicapped students or employees may require special assistance, the Director of the Disability Resource Office should be notified, 549-2663, as well as the Director of the Belmont Residence Hall, 549-2601, who will attempt to provide student escorts for such students.

11. Closure decisions impacting on-campus and off-campus evening classes (i.e., Colorado Springs and Canon City) should be made by 3 p.m.

12. Despite improving conditions, any decisions for closure will remain in effect for the period of time originally specified.

Student Evaluation of Teaching Questionnaire

INSTRUCTIONS: Use the scale reflected below to answer the following questions. Strongly Agree, Agree, Neutral, Disagree, Strongly Disagree, Not Applicable

1. The pace of the class and the course is just right for my learning.
2. The grading system is fair.
3. The instructor was prompt in grading and returning student work.
4. The instructor was prepared for every class.
5. The instructor made good use of class time.
6. The instructor made difficult material understandable.
7. The instructor communicates ideas clearly.
8. The instructor effectively responded to the students' questions and ideas.
9. The instructor was available for course assistance outside of class.
10. The instructor set and maintained high standards.
11. The instructor encouraged critical thinking and analysis.
12. The instructor facilitated class participation.
13. The instructor treated students with respect.
14. The instructor communicated to you his/her enthusiasm for the course.
15. The teaching strategies (e.g. lecture, demonstration, group work, peer review, technology) enhanced my learning in the course.
16. The text of assigned reading was used effectively in the course.
17. Overall, the instructor was a successful teacher.
18. I learned a great deal in this course.

Narrative Questions:
19. How comfortable are you approaching the instructor with comments and questions?
20. What is working well in this class?
21. In what ways might the class be improved?